	Α	В	C Fu	D Ill Cost of Servi	E	Equals % of E F	Equals % of E G	H	l Full	Equals H minus I. A loss is shown as a positive figure in red; profit is shown as a minus figure in black J Cost Recovery	К	Equals a % of K, based on the % in H. This is an equivalent FTE across the whole service; it does not relate to specific individuals. L Staff FTE	Equals C dived by K <b>M</b>
	Service Area	Funding Source	Direct Costs	Corporate Overheads	Total	Statutory	LA Interest	Discretionary	Forecast Income (2011/2012)	Profit/Loss Against Discretionary Costs (profit shows as a minus figure)	Total FTE	Sold Services FTE (equivalent)	Notional Cost per FTE (not including Corporate Overheads)
1	Behaviour Support Primary	DSG	£536,000	£51,000	£587,000	£35,000 6%	£470,000 80%	£82,000 14%	£6,000	£76,000	9.4	1.3	£57,021
2	Behaviour Support Secondary	DSG	£537,000	£83,000	£620,000	£0 0%	£248,000 40%	£372,000 60%	£315,000	£57,000	11.1	6.7	£48,378
3	Education Development Centre	DSG	£1,552,000	£158,000	£1,710,000	£24,000 1%	£178,000 11%	£1,508,000 88%	£393,000	£1,115,000	24.6	21.6	£63,089
4	Free School Meals Eligibility	DSG	£27,000	£6,000	£33,000	£23,000 70%	£0 0%	£10,000 30%	£10,000	£0	1	0.3	£27,000
	SUB TOTAL DSG:		£2,652,000	£298,000	£2,950,000	£82,000	£896,000	£1,972,000	£724,000	£1,248,000			
5	Education Development Centre	RSG	£1,338,000	£220,000	£1,558,000	£715,000	£180,000	£663,000	£680,000	-£17,000	23.4	10.1	£57,179
	Included Budget option £560K 2012/2013					46%	11%	43%					
6	Education Welfare	RSG	£364,000	£73,000	£437,000	£184,000	£184,000	£69,000	£54,000	£15,000	9.9	1.6	£36,768
_	Included Budget option £170K 2012/2013			674.000	6757 000	42%	42%	16%	625 000	coo ooo	11.2	4.7	664.250
7	Education Psychology	RSG	£686,000	£71,000	£757,000	£379,000 50%	£265,000 35%	£113,000 15%	£25,000	£88,000	11.2	1.7	£61,250
8	Performance, Research, Systems	RSG	£112,000	£22,000	£134,000	£76,000 57%	£11,000 8%	£47,000 35%	£58,000	-£11,000	2.4	0.8	£46,667
9	Audit Services	RSG	£15,000	£4,000	£19,000	£0 0%	£0 0%	£19,000 100%	£8,000	£11,000	10.7	10.7	£1,402
10	Financial Services	RSG	£203,000	£100,000	£303,000	£156,000 52%	£6,000 2%	£141,000 46%	£155,000	-£14,000	5.4	2.5	£37,593
11	Human Resources	RSG	£348,000	£103,000	£451,000	£141,000 31%	£27,000 6%	£284,000 63%	£240,000	£44,000	10.4	6.6	£33,462
12	NQT Assessment	RSG	£9,000	£2,000	£11,000	£9,000 82%	£0 0%	£2,000 12%	£4,000	-£2,000	0.3	0.0	£30,000
13	Occupational Health / H&S	RSG	£173,000	£42,000	£215,000	£142,000 66%	£0 0%	£73,000 34%	£53,000	£20,000	2	0.7	£86,500
14	Property: Facilities Management	RSG	£340,000	£79,000	£419,000	£43,000 10%	£79,000 19%	£297,000 71%	£390,000	-£93,000	6	4.3	£56,667
15	<b>Property: Reactive Maintanance</b> Included Budget option £18K 2012/2013	RSG	£157,000	£45,000	£202,000	£24,000 12%	£0 0%	£178,000 88%	£140,000	£38,000	2.8	2.5	£56,071

£3,745,000

SUB TOTAL RSG

OVERALL TOTAL

£761,000

£4,506,000 £1,869,000 £752,000

£6,397,000 £1,059,000 £7,456,000 £1,951,000 £1,648,000

£1,886,000

£3,858,000

£1,807,000

£2,531,000

£79,000

£1,327,000